

***REQUIRES BOARD ACTION***

This complete, **ORIGINAL** Ballot must be **SIGNED** by the Superintendent or Board Clerk and returned in the enclosed envelope postmarked by the post office no later than **FRIDAY, MARCH 15, 2024**. Only ONE Ballot per Board. Be sure to mark your vote “**X**” in the box. *A PARTIAL, UNSIGNED, PHOTOCOPIED, OR LATE BALLOT WILL NOT BE VALID.*

OFFICIAL 2024 DELEGATE ASSEMBLY BALLOT  
SUBREGION 16-B  
(San Bernardino County)

Number of seats: 6 (Vote for no more than 6 candidates)

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*Delegates will serve two-year terms beginning April 1, 2024 - March 31, 2026*

*\*denotes incumbent*

- ☐ Heather Allgood (Helendale SD)\*
- ☐ Amanda Buchanan (Apple Valley USD)
- ☐ Tom Courtney (Lucerne Valley USD)\*
- ☐ Barbara Dew (Victor Valley Union HSD)\*
- ☐ Cindy Gardner (Rim of the World USD)\*
- ☐ Clayton Moore (Victor ESD)
- ☐ Scott Wyatt (San Bernardino City USD)

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*Provision for Write-in Candidate Name*

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*School District*

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*Signature of Superintendent or Board Clerk*

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*Title*

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*School District Name*

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*Date of Board Action*

*See reverse side for list of all current Delegates in your Region.*

## **REGION 16 – 18 Delegates (14 elected/4 appointed◆)**

**Director: Karen Gray (Silver Valley USD)**

**Below is a list of all elected or appointed Delegates from this Region.**

### **Subregion 16-A (Inyo)**

Susan Patton (Lone Pine USD), term expires 2025

### **Subregion 16-B (San Bernardino)**

Heather Allgood (Helendale SD), term expires 2024

Joe Armendarez (Fontana USD) ◆, appointed term expires 2024

Myra Ceballos (San Bernardino City USD)◆, appointed term expires 2025

Mikki Cichocki (San Bernardino City USD)◆, appointed term expires 2024

Tom Courtney (Lucerne Valley USD), term expires 2024

Barbara Dew (Victor Valley Union HSD), term expires 2024

Gwen Dowdy Rodgers (San Bernardino COE), term expires 2025

Cindy Gardner (Rim of the World USD), term expires 2024

Maria Gomez (Hesperia USD), term expires 2025

Ronald Newton (Mountain View ESD), term expires 2025

James (Jim) O'Neill (Redlands USD), term expires 2024

Adam Perez (Fontana USD)◆, appointed term expires 2025

Gabriel Stine (Victor ESD), term expires 2025

Eric Swanson (Hesperia USD), term expires 2025

Kathy Thompson (Central ESD), term expires 2025

Scott Wyatt (San Bernardino City USD), term expires 2024

### **County Delegate:**

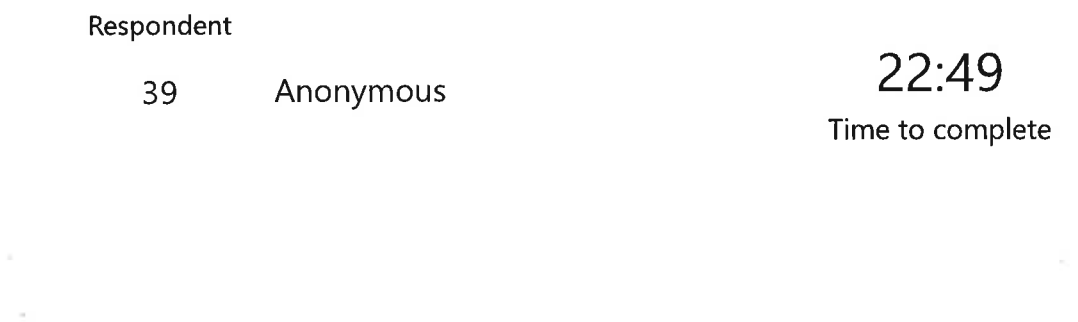
Laura Mancha (San Bernardino COE), term expires 2024

## **Counties**

Inyo (Subregion A)

San Bernardino (Subregion B)

View results



1. I have been... \*

- ☐ Appointed
- ☒ Nominated

2. Your signature indicates your consent to be placed on the ballot and serve as a Delegate, if elected \*

Amanda A Buchanan

3. Full name \*

Amanda Buchanan

## 4. Region/subregion \*

16B



## 5. Name of District or COE \*

## 6. Years on board \*

## 7. Profession

## 8. Contact number \*

## 9. Primary email address \*

## 10. Are you an incumbent Delegate? \*

☐ Yes☒ No

11. Why are you interested in becoming a Delegate? Please describe the skills and experiences you would bring to the Delegate Assembly. \*

As an educator for more than two decades, I have a passion and commitment to advancing educational excellence. Serving as a delegate aligns with my dedication to ensuring the best possible educational outcome for all students. Within my community, I have been actively involved in advocating for students and youth through various programs. I have worked collaboratively with diverse educational partners and I have successfully fostered inclusive decision-making processes, ensuring that various perspectives and voices are considered and valued.

12. Please describe your activities and involvement on your local board, community, and/or CSBA. \*

During my first year as a governing board member, I proudly completed the Masters in Governance program which was pivotal in providing the necessary training to familiarize myself with the responsibilities and functions of being a successful trustee. Additionally, I have been actively involved in attending regional San Bernardino CSBA meetings, supplemental trainings, and webinars. I am also very grateful for the guidance and mentorship that I've received from many experienced trustees and am committed to proactively seeking advice so I may continue to learn and grow as a governing board member. And on a personal note, I enjoy attending the multitude of diverse student events both within my school district, as well as within the County because it truly demonstrates my Why.

13. What do you see as the biggest challenge facing governing boards and how can CSBA help address it? \*

One of the biggest challenges facing governing boards is the complexity of educational policies. The ever-evolving landscape of educational policies can be complex and challenging for governing boards to navigate. Keeping up with changes at the state and national levels is essential but can be overwhelming. CSBA can provide ongoing training and resources to keep board members informed about the latest policies. Workshops, webinars, and educational materials can help boards understand and adapt to policy changes.

Another challenge that will become more concerning in the near future is budget constraints, impacting governing boards and our ability to provide the best educational experience. Balancing fiscal responsibility while meeting the needs of students is a perpetual challenge. CSBA can advocate for increased education funding at the state level and provide resources and training on budget management. This includes guidance on finding efficiencies, securing grants, and navigating fiscal challenges.

## View results

Respondent

20

Anonymous

04:11

Time to complete

1. I have been... \*

☐ Appointed

☒ Nominated

2. Your signature indicates your consent to be placed on the ballot and serve as a Delegate, if elected \*

Barbara Dew

3. Full name \*

Barbara Dew

## 4. Region/subregion \*

16B



## 5. Name of District or COE \*

## 6. Years on board \*

## 7. Profession

## 8. Contact number \*

## 9. Primary email address \*

## 10. Are you an incumbent Delegate? \*

☒ Yes☐ No

11. Why are you interested in becoming a Delegate? Please describe the skills and experiences you would bring to the Delegate Assembly. \*

I am interested in continuing to serve as a Delegate to educate the governance community on their responsibilities and roles. I can contribute and advocate as a liaison. Skills and Experience include the following:

CSBA: Masters in Governance – Delegate Assembly – Federal Network – Washington DC – Legislative Action – CSBA AEC Planning Committee 2018 – Leadership Institute 2016/2018 – Legislative Committee 2023

SBCSBA: Area Director A – Legislative Night – Gold Bell Validator – By-Law Committee – Nomination Committee – San Bernardino County Board Association Vice President – Boardmanship Committee

SANDABS: Executive Committee – Legislative Action – Lobby Representative – Rep. Contacts

CAAASA: School Board Member of the Year 2020

21st Senate District Black History Month Community Leader Honoree 2023

12. Please describe your activities and involvement on your local board, community, and/or CSBA. \*

I am a local retired elementary teacher, civic leader, historian, graduate of Victor Valley Union High School District and Victor Valley College, former Museum Director and Commissioner of San Bernardino Housing Authority (High Desert Area), member of Chambers, PTO, San Bernardino County Democratic Central Committee and involved in political events plus town hall meetings. I've led the district to its first CSBA Golden Bell Award in 2019 and another in 2022, helped the district obtain Title IV grant funding for a mobile medical unit and develop a 10-year modernization plan.

13. What do you see as the biggest challenge facing governing boards and how can CSBA help address it? \*

The challenges are stability, progress, and future. The Association needs to continue to provide data, policy information, leadership development, and free web classes on boardmanship (examples – Conflict of Interest and Role of Board). School construction, special education, cyber security, ed tech, equity, and artificial intelligence are high concerns. Continue to advocate for public education on behalf of our democracy.



## View results

Respondent

67

Anonymous

79:43

Time to complete

1. I have been... \*

☐ Appointed

☒ Nominated

2. Your signature indicates your consent to be placed on the ballot and serve as a Delegate, if elected \*

Cindy Gardner

3. Full name \*

Cindy Gardner

## 4. Region/subregion \*

16B



## 5. Name of District or COE \*

## 6. Years on board \*

## 7. Profession

## 8. Contact number \*

## 9. Primary email address \*

## 10. Are you an incumbent Delegate? \*

☒ Yes☐ No

11. Why are you interested in becoming a Delegate? Please describe the skills and experiences you would bring to the Delegate Assembly. \*

I want to continue working with my colleagues on the Delegate Assembly, advocating for equitable educational opportunities for all students and working on educational issues and concerns that face all school districts. It is important to include representation from school districts like ROWUSD, located in the mountains of San Bernardino, to be part of CSBA policy discussions and platforms because our smaller, rural, mountainous region brings an unique perspective to these discussions. As Chief Financial Office and co-owner of a special makeup effects company (we produce prosthetic makeups and animatronics for film, television, commercials, and music videos), I bring organizational, management, and problem-solving skills to the Delegate Assembly. I have to be detail-oriented, reliable, and thorough when coordinating multiple projects filming in multiple cities or countries. I have demonstrated in the Delegate Assembly break-out sessions and region caucus meetings that I am a good communicator, a good listener, and a team player.

12. Please describe your activities and involvement on your local board, community, and/or CSBA. \*

I am currently serving my 12th year as school board member and am attending the meetings of our LCAP Committee, DELAC, and Special Education Parent Advisory Board. I have been on the CSBA Delegate Assembly since 2018, been on the San Bernardino County School Boards Association Executive Committee (SBCSBA) since 2018, and been on the San Bernardino County District Advocates for Better Schools (SANDABS) Executive Committee since 2018. I am on the Boardmanship Committee for SBCSBA, participating in planning the Effective Boardmanship workshops and trainings. Part of my SANDABS responsibilities has been to meet with our state and federal legislators to speak on the educational issues facing our County and local school districts. I have testified before the CA Senate and Assembly Education Committees as witness for the opposition on SB328 (the "late start" bill) at the request of CSBA. I have participated in the CSBA Legislative Action Day for 10 years and have attended Coast2Coast the last 2 years. I have been selected for the 2024 CSBA Legislative Committee. I have served on the CSBA 2021 Candidate Review Committee and then as chair on the 2022 Candidate Review Committee. I am serving my 25th year on PTAs at the elementary, middle school, and high school, serving my 16th year as treasurer on Rim Communities Scholarship Council, with duties including fundraising and awarding scholarships to graduating high school seniors, and serving on the board for the Lake Arrowhead Dam Advisory Committee, which monitors the lake's dam and oversees projects for the adjacent land. I am serving on our local Government Affairs Committee, which entails meeting with our County and state legislators and/or their staff monthly.

13. What do you see as the biggest challenge facing governing boards and how can CSBA help address it? \*

The biggest challenge is the record budget deficit of \$68 billion dollars. I do not believe anyone expected such a large deficit number. It has produced anxiety as we wait for the Governor's Proposed Budget and the possible cuts to education. School districts are still grappling with the effects of school closure due to COVID, seeing an increase in student mental health and behavioral issues as well as the academic learning loss. We need more help for our students, yet we will see some kind of negative impact to the education side of the budget. How much of hit we will take makes me extremely nervous. CSBA can help by continuing its advocacy with our legislators and the Governor on the importance of at least sustaining the current levels of funding for education, with COLA, as California works through this budget crises.

## View results

Respondent

63

Anonymous

06:15

Time to complete

1. I have been... \*

☐ Appointed

☒ Nominated

2. Your signature indicates your consent to be placed on the ballot and serve as a Delegate, if elected \*

Clayton Moore

3. Full name \*

Clayton Moore

## 4. Region/subregion \*

16B



## 5. Name of District or COE \*

Victor Elementary School District

## 6. Years on board \*

8

## 7. Profession

Teacher

## 8. Contact number \*

(760) 245-1691

## 9. Primary email address \*

cmoore@vesd.net

## 10. Are you an incumbent Delegate? \*

☐ Yes☒ No

11. Why are you interested in becoming a Delegate? Please describe the skills and experiences you would bring to the Delegate Assembly. \*

I want to learn more, to represent my community, and to help. I have been a trustee since 2014. I am a CSBA Masters in Governance alumnus. I have had perfect attendance at board meetings and conferences. I take comprehensive notes.

12. Please describe your activities and involvement on your local board, community, and/or CSBA. \*

I served as Board President 2023. I attend all CSBA and NSBA conferences, Region 16 events, meet with our teachers and school employee unions when invited, and have a local Adopt a Street to keep the street clean in Victorville. I am a substitute teacher, with a Credential for English/ Language Arts, grades 7 to 12. I have been a team member of MDEP (Mountain Desert Economic Partnership). This organization works to align education and career pathways so the High Desert has a locally trained and talented work force. I am also involved with Comic Conventions and the Sigma Chi Fraternity.

13. What do you see as the biggest challenge facing governing boards and how can CSBA help address it? \*

Among the greatest challenges we face are safety, and disinformation, with the lack of trust in institutions that disinformation creates. A solution would be to cite multiple sources from diverse areas, and to compare the reports while seeking consistency over time. I look forward to the proposed CSBA Artificial Intelligence Task Force in 2024 for support on this issue.

## View results

Respondent

33

Anonymous

23:36

Time to complete

1. I have been... \*

☐

Appointed

☒

Nominated

2. Your signature indicates your consent to be placed on the ballot and serve as a Delegate, if elected \*

L. S. Wyatt

3. Full name \*

Scott Wyatt



## 4. Region/subregion \*

16B



## 5. Name of District or COE \*

## 6. Years on board \*

## 7. Profession

## 8. Contact number \*

## 9. Primary email address \*

## 10. Are you an incumbent Delegate? \*

☒ Yes☐ No

11. Why are you interested in becoming a Delegate? Please describe the skills and experiences you would bring to the Delegate Assembly. \*

I would like to continue my tenure on the Delegate Assembly so I can further represent our school district and our community at the state level by advocating and supporting policies and procedures that impact our schools and students. During the last four years I have been able to build collaborative relationships with School Board Members throughout the state on the Delegate Assembly. The network and collaboration we share is key to the development and oversight of educational policy and practices.

As I gained more experience as a School Board Member and Delegate Assembly Member, I have become a greater asset to our school district and the Delegate Assembly. I was selected to be our Area Director for Region D for our San Bernardino County School Board Association (SBCSBA). I consider this to be a great honor as I filled the vacancy that Dr. Margaret Hill occupied. I want to continue to carry on her legacy and her work of giving back to our students and our community.

As for my experience. I have been on the Delegate Assembly for four years, which is given me a greater understanding of how the Delegate Assembly functions and what our responsibility is on a larger scale. During those four years I have been actively involved with our SBCSBA. Once again, the collaboration and collegiality I have shared with my fellow Board Members has been a tremendous learning experience for me. In addition, I have been in education for 25 years working as a teacher, lead teacher, principal, area director, and school board member. I have worked in and have expertise in K-12 programs, special education programs, charter schools, WASC accreditations, policy development, LCAP, California Dashboard, School Business, and ROP/CTE programs. I also sit on several non-profit Boards as a Chair, Vice-Chair, or as a member.

12. Please describe your activities and involvement on your local board, community, and/or CSBA. \*

I am very active with my school board and community. I just served two years as the President of our school Board. I also sit on the following Superintendent Sub Committees: Budget, Board Policy, Facilities, Charter School, Health and Wellness, Curriculum and Instruction and the Bridge Committee. I also serve on the local Kiwanis, Native Sons of California, San Bernardino Countywide Gangs and Drugs Task Force, Young Visionaries Youth Leadership Academy, and many other educational committees. In addition, my family and I volunteer weekly at our church. We lead the team that prepares and serves food to our church members and people throughout our community.

I also serve on our local San Bernardino County School Board Association as the Area D Director for Region 16. As mentioned earlier, I have also served on the CSBA state delegate assembly for the past four years. My advocacy has focused on equalization and fair funding for all districts and students, education for students with disabilities, and career technical education.

13. What do you see as the biggest challenge facing governing boards and how can CSBA help address it? \*

The biggest challenge I see in education right is chronic absenteeism. Chronic absenteeism has been a systemic issue since the COVID19 pandemic. Some districts have seen their chronic absenteeism rate be as high 80% of their students. In the two districts I work for, our chronic absenteeism rates have been over 42%. Chronic absenteeism adversely impacts student learning due to students missing instruction and learning. In addition, chronic absenteeism adversely impacts our revenue generated by our daily attendance.

Districts have been implementing Extended Learning Opportunities for their students through creative and innovative before and after school programs to motivate their students to want to come to school on a daily basis, without missing school.

Our battle against chronic absenteeism will be exacerbated by our state budget facing one of its largest deficits that we have seen in decades. If the state is forced to cut funding to districts, districts will need to make cuts in staffing and other supplementary programs many of which our students have a high level of interest in.

So, our School Boards and districts will need to closely monitor their attendance, as well as look at their multi-year projections for their budgets. We need to be fiscally conservative right now and plan for the worst and hope for the best.

## View results

Respondent

13

Anonymous

18:29

Time to complete

1. I have been... \*

☐ Appointed

☒ Nominated

2. Your signature indicates your consent to be placed on the ballot and serve as a Delegate, if elected \*

Tommy Courtney

3. Full name \*

Tommy Courtney

## 4. Region/subregion \*

16B



## 5. Name of District or COE \*

## 6. Years on board \*

## 7. Profession

## 8. Contact number \*

## 9. Primary email address \*

## 10. Are you an incumbent Delegate? \*

☒ Yes☐ No

11. Why are you interested in becoming a Delegate? Please describe the skills and experiences you would bring to the Delegate Assembly. \*

I have 27 years as a Delegate, Chairman of Smalls Council, Nominating Committee 2 times, Policy Platform, Program Improvement Committee, SAN DABS.

I have been working to reinstate or come up with an alternative to the small school district Council to give CSBA the "Small Schools" side of the story. Smalls need to have a voice in what we lobby for.

12. Please describe your activities and involvement on your local board, community, and/or CSBA. \*

I have 14 years of experience as board president. Additionally, I have 30 years of experience as a board clerk and vice president, participating in Ad Hock and Facilities Committees.

13. What do you see as the biggest challenge facing governing boards and how can CSBA help address it? \*

Local Control, fighting to have Agenda reflect two sides Large and Small Districts. California is a huge state and as of now is under One Party Rule. Until we recognize that we all have many of the same problems we also have very different ones. I want to help CSBA find the solution to addressing both size districts.

## View results

Respondent

75

Anonymous

16:48

Time to complete

1. I have been... \*

☐

Appointed

☒

Nominated

2. Your signature indicates your consent to be placed on the ballot and serve as a Delegate, if elected \*

Heather Allgood

3. Full name \*

Heather Allgood

## 4. Region/subregion \*

16B



## 5. Name of District or COE \*

## 6. Years on board \*

## 7. Profession

## 8. Contact number \*

## 9. Primary email address \*

## 10. Are you an incumbent Delegate? \*



Yes



No



11. Why are you interested in becoming a Delegate? Please describe the skills and experiences you would bring to the Delegate Assembly. \*

As a current school board delegate incumbent, my commitment to educational advocacy has only deepened. Serving in this role has provided me with valuable experience, insight, and a profound connection to the community. I've witnessed the positive changes that effective representation can bring and am motivated to continue this journey.

Being an incumbent means I bring a wealth of knowledge about the intricacies of our school system, along with a proven track record of dedication to the community's educational well-being. My experience has fine-tuned my ability to navigate the complexities of policymaking, ensuring that the decisions made are rooted in both practicality and a genuine understanding of the needs of students, parents, and educators. I am not just a candidate seeking re-election; I am a steadfast advocate, ready to build upon the progress we've made and address the challenges that lie ahead.

12. Please describe your activities and involvement on your local board, community, and/or CSBA. \*

I have been a resident of Helendale for 21 years, over the years I have volunteered in many things in my community from being on the local recreation committee to being part of the meal ministry program at our local church. As a school board member now for 7 years I have appreciated the opportunity to have a deeper impact on our community. We need to make important decisions with education for our students because they are our community. They are the ones who will one day be us, the adults in the communities who are now in charge of our communities health, sustainability and it's legacy.

It's been an honor for me personally to be able to be a delegate these past years, it was being a simple parent to learning the impact of policies and laws that our state government was making that were impacting our children sometimes severely that I got into local government, being able to be a CSBA delegate and getting opportunities to share views and ideas that can be taken to our state legislators as they are making these policies that affect our students and communities has been so rewarding and a passion that I would be so appreciative to continue.

13. What do you see as the biggest challenge facing governing boards and how can CSBA help address it? \*

The challenges are vast. They go from difficulties of boards having political conflicts to the policies that are such government overreach to major challenges with our state budget continual deficits and how to still meet the needs of our students.

I think CSBA can help by giving us the board members the tools to make an impact to our legislators directly.

I also think not being one sided is a huge way CSBA can continue to support School Board members and always listen to the minority as well as the majority. Sometimes it feels like when an opinion is diverse it's not noted. We learn from not agreeing with one another when we take the time to listen. For me that's how we get to resolution.



***REQUIRES BOARD ACTION***

January 31, 2024  
**MEMORANDUM**

To: CSBA Member Boards and Even-numbered County Board Presidents and Superintendents  
From: Albert Gonzalez, CSBA President  
Re: 2024 Ballot for CSBA Delegate Assembly — **U.S. Postmark Deadline is Fri. March 15**

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Enclosed is the ballot material for election to CSBA's Delegate Assembly from your region or subregion. It consists of: 1) the ballot (on red paper) listing the candidates, the reverse side of which contains the names of ALL current members of the Delegate Assembly from your region or subregion; and 2) the required candidate biographical sketch form and, if submitted, a resume. In addition, provided is a copy of the ballot on white paper to include with your board agenda. **Only the ballot on red paper is to be completed and returned to CSBA. It must be postmarked by the U.S. Post Office on or before Friday, March 15, 2024.**

Your Board may vote for up to the number of seats to be filled in the region or subregion as indicated on the ballot. For example, if there are three seats up for election, the Board may vote for up to three candidates. However, your Board may cast no more than one vote for any one candidate. The ballot also contains a provision for write-in candidates; their name and district or county office must be clearly printed in the space provided.

The ballot must be signed by the Board President, Board Clerk, or Superintendent as a designee of the board, and returned in the enclosed envelope; if the envelope is misplaced, you may use your district's or county office's stationery. Please write **DELEGATE ELECTION** prominently on the envelope along with the region or subregion number on the bottom left corner of the envelope (this number appears at the top of the ballot). If there is a tie vote, a run-off election will be held, and ballots will need to be postmarked on or before April 30. Results will be published by May 11, 2024.

**For County Boards of Education Only:**

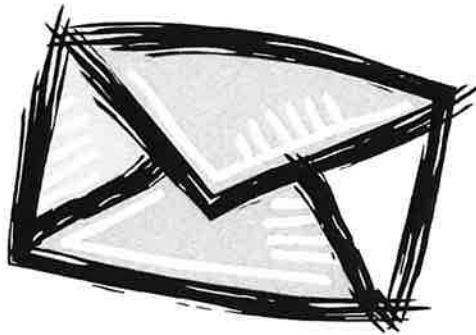
Per Standing Rule 52, in regions with more than one county, each county board of education has one vote to elect the county board member who represents the county board(s) in the region in the Delegate Assembly. One-county regions will appoint the county Delegate. Your county board may vote for only one candidate to fill the Delegate position representing the county boards within your region. Enclosed is the ballot material for election to CSBA's Delegate Assembly of the county board representative from

your region. It consists of 1) the ballot (on GREEN paper) listing the candidates, the reverse side of which contains the name of the current member of the Delegate Assembly representing the county boards in your region; and 2) the required candidate biographical sketch form and, if submitted, a resume. In addition, also provided is a copy of the ballot on white paper to include with your board agenda. **Only the ballot on GREEN paper is to be completed and returned to CSBA. Like the ballot on red paper for the other Delegate seats in your region, it must be postmarked by the U.S. Post Office on or before Friday, March 15, 2024.**

The ballot on GREEN paper must be signed by the Board President, Board Clerk, or by the County Superintendent, as a designee of the board, and returned in the enclosed envelope. If the envelope is misplaced, you may use your county office's stationery. Please write **DELEGATE ELECTION** prominently on the envelope along with the region number on the bottom left corner of the envelope (this number appears at the top of the ballot). If there is a tie vote, a run-off election will be held, and ballots will need to be postmarked by May 1. The results for the county board seat in each region will also be published by May 11, 2024.

All re-elected and newly elected Delegates will serve two-year terms beginning April 1, 2024 – March 31, 2026. The next meeting of the Delegate Assembly takes place on Saturday, May 19 and Sunday, May 20, 2024. Please do not hesitate to contact the Executive Office at [nominations@csba.org](mailto:nominations@csba.org) should you have any questions.

Encs:     Ballot on red paper and watermarked "copy" of ballot on white paper  
            Ballot on green paper and watermarked "copy" of ballot on white paper  
            List of all current Delegates on reverse side of ballot  
            Candidate(s)' required Biographical Sketch Forms and optional resumes  
            CSBA-addressed envelope to send back ballots



**BALLOTS SHOULD BE RETURNED IN THE  
ENCLOSED ENVELOPE; HOWEVER, SHOULD  
THE ENVELOPE BECOME MISPLACED; PLEASE  
USE YOUR STATIONERY AND RETURN TO:**

**CSBA  
DELEGATE ASSEMBLY ELECTIONS  
3251 BEACON BLVD.  
WEST SACRAMENTO, CA 95691**

**ON THE BOTTOM LEFT CORNER OF THE  
ENVELOPE, WRITE THE REGION OR  
SUBREGION NUMBER (THIS NUMBER APPEARS  
ON THE BALLOT AT THE TOP).**